

# **Columbiana County Park District**

## **Strategic Plan**

**September, 2022**





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# Columbiana County Park District Strategic Plan

Approved and Published by the Columbiana County Park District

**PROBATE JUDGE**

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**SPECIAL THANKS TO THE COLUMBIANA COUNTY GIS DEPARTMENT  
FOR ITS ASSISTANCE WITH THIS PROJECT**



# COLUMBIANA COUNTY PARK DISTRICT STRATEGIC PLAN

## DEVELOPED 2020-2022

### INTRODUCTION

The Columbiana County Park District was established by Resolution of the Board of County Commissioners on July 22, 1974. The Park District encompasses all of Columbiana County with the exceptions of the townships of Knox, Middleton and Liverpool and the Village of Rogers, all of which did not pass resolutions indicating their desire to join the district.

The Columbiana County Park District was established for the purpose of preserving open space for present and future citizens and the development of recreation areas for the citizens of the county. In establishing the park district, the county commissioners stated “a comprehensive park land program is necessary for the county areas to raise funds for the acquisition and development of recreation areas and open space”. The undertaking of such a task requires that there be adequate resources – both human and financial.

Park District Commissioners are appointed by the Probate Judge. Commissioners serve without compensation but may be reimbursed for expenses incurred in the course of their duties and for mileage.

From 1974 until 2012 the Park Board consisted of three (3) Commissioners. In 2012 the Board of Commissioners requested that the Probate Judge expand the Board to five (5) members. Two additional members were appointed in December of 2012.



The Park District received its first property in 1976 with the acquisition of Scenic Vista Park. The Board worked with a consultant at

that time and developed plans for the utilization of this park.

Over the years, the Park District expanded its holdings

to include the Little Beaver Creek Greenway Trail, the Supreme Court Site and Hellbender Bluff Park. These sites were acquired through various means – none of which included direct or outright purchase by the Park District, which did not have funds with which to do so.

Through writing and being awarded a variety of state and federal grants, the Park District was able to expand the Greenway Trail until it now encompasses 12 miles of paved trail, running from the Village of Washingtonville to the Village of Lisbon, using the right of way of an old railway.

### CURRENT OPERATIONS

#### SCENIC VISTA PARK

This rural park has the distinct honor of being the first park established by the Columbiana County Park District in 1976. The park provides visitors with 250+ acres of diverse habitats including hardwood forests and open grassland areas. Some of the park’s unique structures include the relocated Sell Covered Bridge (built in 1878), and a historic log cabin. The park also features two pavilions, a memorial garden, numerous picnicking areas, a horse trail and multiple hiking trails. An MOU with the Ohio Department of Natural Resources, Division of Wildlife, is in place, allowing public hunting to take place on the property. The newest



addition to the park came in 2018 when a professionally designed 18 hole disc golf course was added, providing additional recreation opportunities.

Scenic Vista Park has a diverse group of recreational users. Many of the park users enjoy walking their dogs through the various areas of the park, bird watching in the varied habitats, and horse back riding on the horse trail. Many visitors come to enjoy a game of disc golf. During hunting season, local hunters take advantage of the opportunities the park provides. An archery range on the property enjoys usage throughout the year. Due





to the remoteness of the park, it has become a favorite spot for stargazing. In addition, with a pavilion, available at no charge through reservation at the park office, electricity and running water, it has become a “go-to” site for birthday gatherings, reunions and weddings. Many people have graduation, prom and wedding pictures taken here.



This beautiful, diverse and scenic park can be found at 11523 Wayne Bridge Road, Lisbon, Ohio, just three miles southwest of Lisbon, Ohio, in Center Township.

### LITTLE BEAVER CREEK GREENWAY TRAIL

The Little Beaver Creek Greenway Trail began over 30 years ago as an idea of the late Leetonia resident, John Roose, who envisioned a recreational trail to complement the Cherry Valley Arboretum in Leetonia. Local businessman Allen Dickey donated the abandoned railroad bed right-of-way to the Columbiana County Park District and the vision began to become a reality.

With funding from the Ohio Department of Natural Resources (ODNR) for design work and the Ohio Department of Transportation (ODOT) for construction, a ten foot wide 8.5 mile long blacktop trail from State Route 164 in Lisbon to Franklin Square was dedicated on September 15, 2000. Since that time, additional trail was completed from Franklin Square to the village of



Leetonia and finally, in 2011, to Washingtonville and the northern Columbiana County line – a total of 12 miles. The last portion of the trail was linked to the Beehive Coke Ovens at the Cherry Valley Arboretum through a grant obtained by the Village of Leetonia in 2016. The additional trail construction was made possible by grants from ODNR and ODOT and the fund raising efforts of the County Park Board members.

The Little Beaver Creek Greenway Trail, constructed on an old railroad bed, follows the Middle Fork of the Ohio Wild and Scenic and Federal Scenic River for

much of its route. The tree canopy provides much appreciated shade for most of the route. In spring, the sides of the trail are covered in wildflowers. Picnic tables and benches are located all along the trail, providing convenient spots for a break. Four trailheads accessible off main roads are available along the route of the trail.

The Little Beaver Creek Greenway Trail is part of a four county trail system known as the Great Ohio Lake to River Greenway Coalition. This system begins on the shores of Lake Erie in Ashtabula County and ends at St. Rt 164 trailhead in Lisbon. The ultimate goal for this trail system is to extend to the his-



toric “Point of Beginning” on the Ohio River near the Ohio/ Pennsylvania state border. In addition, the Greenway Trail forms a portion of the larger Industrial Heartland Trails Coalition which includes 4 states, 48 counties and 1,400 miles of shared use trails.

Cyclists come from all over the area to ride this trail. On a pleasant day in spring, summer or fall, trailhead parking lots are full with license plates reflecting the neighboring counties and states from which walkers and riders come to experience the beauty and charm of the Little Beaver Creek Greenway Trail.

### HELLBENDER BLUFF PARK

The latest addition to the county park system, Hellbender Bluff Park was established in 2008. The park is named for the state endangered salamander, the Eastern Hellbender, which is found in the pristine waters of the West Fork of the Little Beaver Creek, a state wild and federal river which flows through the northern portion of this 752 acre park. Over 200 acres of this park are reclaimed and reforested surface mining land. Three hundred six acres of Hellbender Bluff Park are protected by a conservation easement with the Ohio Department of Natural Resources.

There are 6 miles of marked and maintained hiking trails accessible from the main parking lot off East Liv-



erpool Road. These trails take the hiker through grass-land and the reforested reclamation area with stream access approximately 2 miles from the parking lot. Diverse habitats provide many opportunities for the bird watcher and nature lover.

Access to the northern portion of the park is available from a small parking lot on Lones Road, off State Route 7. Here, the Hemlock Trail leads through undisturbed woods to the West Fork, approximately 1/2 mile to the south. Ferns, teaberry, rattlesnake plantain and, of course, hemlock trees are found along this trail, which



is shaded nearly the entire length of the 2 mile loop. Here one can canoe or kayak the stream and enjoy some

of the best small mouth bass fishing in the state.

Through an agreement with the Ohio Department of Natural Resources, Division of Wildlife, public hunting is permitted in appropriate seasons. White-tailed deer, turkey and small game are found in abundance. Fishing is available at the Beaver Pond on the Beaver Trail, as well as in the Creek.

At the main parking lot off Liverpool Road, one has access to a pavilion, available at no charge by reservation with the park office, and a pump track for bike enthusiasts. The park, located at 14448 East Liverpool Road, Lisbon Ohio, is open dawn to dusk.

### GENERAL ADMINISTRATION

Established in 1974 by a Resolution of the County Board of Commissioners, the Columbiana County Park District (CCPD) is administered by a volunteer board of 5 Park Commissioners, appointed by the County Probate Judge. These board members serve without compensation. The CCPD has relied on the administrative expertise of other county offices for most of its existence. From 1978 to 2018 the CCPD was served by an administrative secretary who also provided administrative services to the County Planning and County Economic Development offices. This arrangement served the poorly funded CCPD very well as their budget did not support the hiring of a secretary or the rental of

office space.

With a very small annual budget, the CCPD relied for many years upon volunteers to maintain the bike trail and Scenic Vista Park. In 2008 the sale of timber at from Scenic Vista Park and in 2010-2011, with the signing of gas leases during the gas boom, the CCPD had sufficient funds to finally hire one part-time and 2 seasonal part-time maintenance staff to handle the maintenance on the Greenway Trail, Scenic Vista Park, and Hellbender Bluff Park.

When the long-time administrative secretary retired in 2018, and the Office of Economic Development relocated to better quarters in 2019, the CCPD found itself forced to hire a part-time secretary of its own and, as well, to lease the building which housed its operations and records and take on the utility and maintenance expenses of the structure.

All oversight and management of park properties, park programs, maintenance issues and concerns are handled by the 5 volunteer park board members.

Currently, on an annual basis the Park District receives \$15,000 in Local Government Funds (LGF) - state funds administered and distributed by the County Commissioners. In addition, gas royalties averaging \$1000 per month are currently received. The one-time revenues from the timber sales in 2008 and the gas lease signing bonus in 2011 are beginning to run out.

The Annual Operating Budget of the Park District averages \$78,000. The Park District projects that current revenues will allow for operations at current levels for – optimistically – less than two years.

### NEW ACQUISITIONS

The Columbiana County Park District was established for the stated purpose of raising funds to acquire and develop recreational areas and preserve open spaces for the needs and recreation of its residents. Its first park was given to it by the Board of County Commissioners. Through grants and gifts, the CCPD created and expanded the Greenway Trail to its current 12 miles. Hellbender Bluff Park was obtained through an agreement with the Nature Conservancy, which purchased the property and then transferred it to the Park District for operation and maintenance.

The Park District welcomes opportunities to acquire open spaces and park properties both to protect and preserve them and to provide for recreation for county residents. Its limited finances have prevented the



CCPD from being in a position to pursue as much land acquisition as the Board feels would be appropriate to meet the needs of the county as a whole. Occasionally, through the work of the Western Reserve Land Conservancy, CCPD has been given an opportunity to accept a transfer of property. In this manner land was acquired in Franklin Township, currently undeveloped as a park, and also the property adjacent to the Greenway Trail in Franklin Square, which allowed for the improvement of the parking facilities there.

## THE NEED FOR A PLAN

Historically, the Columbiana County Park District has had minimal funds with which to work. Annual revenue, while fairly robust during the 70's and early 80's when the state provided funding, was significantly reduced in the mid-80's when responsibility for funding county park districts was placed at the local level.

The Park District utilized volunteers and service groups to accomplish many tasks. It was able to obtain grants, funded at 100%, in the late 90's to construct the first portion of the Greenway Trail. After multiple efforts in the early 2000's to obtain funding from the county general fund as well as to pass a levy met with failure, Park Board members sold timber at Scenic Vista to raise operating funds. The gas boom of 2010-2011 allowed the District to obtain a significant one-time signing bonus which provided sufficient funds to allow the Board to purchase its own maintenance equipment and hire part-time staff to provide reliable maintenance for the Greenway Trail and the parks.

After over a decade of relying on these non-renewable funds, complemented annually by the \$15,000 received from Local Government Funds (LGF), the Park Board Members recognize that these funds are being depleted and acknowledge that if the level of maintenance that park users have come to expect is to continue, other revenue sources must be found. There are few options available. The placement of a tax levy on the ballot is the only viable option.

When residents are asked to provide the funding for the operation of park district they can be expected to ask the question – "What will you do with our money?" This Strategic Plan serves to answer that question. This Plan would serve as a guide to the spending of any funds raised by a levy.

The Park District must make decisions that serve the

interests and needs of the county population. The recent pandemic created a surge in park usage and brought to light a number of deficiencies such as limited restroom and parking facilities. Increased utilization creates different expectations. What do residents want from their parks? Access to county parks is limited – there are portions of the county where a county park is quite a distance away. Partnering with the various municipalities throughout the county could increase recreation opportunities and provide for more outdoor recreation experiences, thereby enriching the lives of our residents.

## THE IMPORTANCE OF PARKS

Recognition of the benefits of access to public parks to the quality of life is a centuries old value. The United States government established the national park system over 150 years ago citing both the need to protect lands and unique areas and the need for the population to have access to such areas for recreation and relaxation.

Locally, the Board of County Commissioners adopted a Resolution establishing a County Park District in 1974. At that time the Board cited their "vital concern" with the recreation needs of the citizens of Columbiana County as well as the need to preserve open space areas for future citizens.

The Columbiana County Park District currently is responsible for management and oversight of nearly 1000 acres of public land. These provide a variety of recreation opportunities for county residents – biking, walking and viewing nature on the Greenway Trail; hiking, bird watching, hunting, and disc golf at Scenic Vista; and hiking, birdwatching, fishing, hunting and kayaking at Hellbender Bluff. Such opportunities provide a significant benefit to our residents – as well as attracting visitors.

These parks provide health and wellness benefits and can serve as a factor in improving the general health of county residents. A recently released community health assessment cites obesity as a major health concern for county residents. Community planning to address this concern could readily include our parks and offer services and opportunities for exercise.

Parks also provide release from tension and stress. During the recent pandemic of 2020/2021 park usage sky-rocketed as people found solace in taking to the



outdoors when they couldn't engage in other activities. This increased park usage as continued as park users have discovered how beneficial and enjoyable parks can be.

Protection of woodlands and wetlands contributes to the well-being of the environment. Water quality is improved when the riparian corridor remains intact. Wetlands provide many benefits by slowing run-off, and recharging groundwater. Trees provide shade, thereby cooling the earth. As we face changes in our local climate – increased temperatures and decreased rainfall, protecting natural areas will become even more important.

Through careful planning the Park District can ensure that the parklands they manage continue to provide many benefits both to individual park users and to the environment of our county.

## HOW THIS PLAN WAS MADE

This plan has been the result of over two years of thoughtful, deliberative, and intentionally inclusive discussions regarding the future of the Columbiana County Park District. Work began in very early in 2020. Since the COVID-19 pandemic occurred shortly after commencement of this planning, much of the first half-year was spent with the planning consultant and Park Board meeting monthly to discuss their vision for the Park District, prioritizing the elements of that vision, reviewing the current budget, and developing a *pro forma* five-year budget which included expenditures related to the envisioned future of the Park District.

Members of the Park Board also presented preliminary plans to numerous community organizations and the Friends of the Park (Please see Exhibit D for a list of organizations attended). During those meetings, input from those members of the outside organizations and the general public. Two surveys were taken: one in autumn of 2020 and one throughout late 2021 and early 2022, in conjunction with the presentations to the community organizations.

Public input was also solicited and received during each public meeting of the Park Board since the commencement of this planning period.

## WHAT PEOPLE SAID

The comments and input from the public through the outreach methods described in the section above were reviewed to determine what the public identified as the greatest needs. The results are as follows, listed roughly in order of importance, as determined by the public:

- More trails: 34% of respondents indicated this was a “High Need” and 51% said it was a “Moderate or High Need”
- Maintenance of existing trails: 43% of people indicated that this was a “Moderate or High Need”
- Permanent restroom facilities: 25% of people indicated that this was a “High Need” and 71% said it was a “Moderate or High Need”
- More seating areas: 43% said this was a “Moderate or High Need”
- Playground improvements: 38% indicated this was a “Moderate or High Need”
- Shelter improvements: 34% said this was a “Moderate or High Need”
- Educational signage: 31% believed that this was at least a “Moderate Need”

General signage: 28% believed that this was at least a “Moderate Need”

Some representative comments that were received included:

- “The hiking trail at scenic vista could use some work and signage. A play area would be nice. I’d love to see the Greenway extended even further. It’s a great trail and very well done. Better bathrooms there would be good though. Hell-bender trails have improved a lot and are way better marked than previously. The shelter is great. A permanent bathroom would greatly improve the park there.”
- “Better Mile Markers. Please bring back the night walks!!!”
- “Extension of trail to Ohio River.”
- “Signs getting off the Greenway onto Jacob Logtown Road heading south doing that half mile





on the road. Someone said they didn't know which way to go.”

- “I feel if there were educational programs that were to be offered to the area schools at the parks...it would be a beneficial addition...We are able to get outside, we need to get our kids outside and that is where they like to be and engage well.”

“Getting and keeping the levels of thy present employees is a must to the present and to make future improvements. It’s about people.”

## MISSION STATEMENT

The mission of the Columbiana County Park District Board is to provide and protect safe areas which conserve and restore natural areas and offer healthful and enjoyable outdoor experiences to the citizens of our county.

## GOALS

To achieve its mission, the stated goals of the Columbiana County Park District Board are:

### Goal 1: Ensure financial viability

Objectives:

Continue to be a good steward of funds entrusted for park purposes

Constantly search for cost-saving alternatives and implement those when they make sense

Work to secure new streams of funding

Continue yearly fundraising activities

Continue to aggressively search and apply for grant funding

Maintain good relationships with community organizations who also share a love of the parks

### Goal 2: Provide citizens and visitors with beautiful park experiences

Objectives:

2.1 Maintain, to the best of our ability, the current park assets

2.2 Develop, and execute, a maintenance schedule

2.3 Acquire, when possible, property for future trails and other active park assets

2.4 Appropriately develop park land to facilitate public use with minimum negative impact

2.5 Develop a more robust calendar of activities and events at park properties

2.6 Increase awareness of where parks are located and what we have to offer

### Goal 3: Acquire and protect desirable park land, while protecting watersheds and water quality

Objectives:

3.1 Identify land for possible acquisition

3.2 Develop a reserve fund for property acquisition

3.3 Acquire, when possible, property for active development or conservation

3.4 Continue to emphasize the conservation, restoration, and stewardship of natural resources as a principal purpose of the Columbiana County Park District

### Goal 4: Work cooperatively with other park, recreation, and conservation agencies in our community

Objectives:

4.1 Maintain our already strong relationships with like-minded groups

4.2 Search for new relationships with sympathetic groups with whom we have not worked previously

4.3 Develop an outreach & marketing plan

4.4 Continue and expand on professional affiliations and regional partnerships

4.5 Strengthen educational programs through deeper relationships with local school districts

## FUTURE/SUGGESTED PLANS

### SCENIC VISTA PARK

Scenic Vista Park has the potential for improved and additional recreational opportunities. In order to realize those additional opportunities, one of the first tasks completed would be to improve and update the current infrastructure. The pavilion, log cabin and log





house are all in need of enhanced maintenance. All need to be painted, repaired and updated. In order to make the current trail system more user friendly trail markers, interpretive signage and maps need to be added. The archery range should be updated by adding additional targets and making it handicap accessible. The disc golf course would benefit by the addition of concrete tee pads and professional signage at the red and blue tee pads. The drive and parking lot are in need of repaving and updating.

Scenic Vista Park could be utilized to its full capacity by the addition of trails and facilities. The addition of a number of new walking trails would open up a much larger portion of this park. The location, terrain and diverse habitat make this park ideal for holding a number of outdoor educational programs, which need to be developed and marketed. With the increase in visitors, additional picnic areas would need to be developed. Increased utilization would lead to the need for the installation of restroom facilities.



### LITTLE BEAVER CREEK GREENWAY TRAIL

The Greenway Trail is a treasure for our county, but even treasures need to be polished. This trail is nearly 20 years old and in need of significant maintenance, beyond mowing and cleaning. A number of culverts, which carry water under the trail in the steepest and most picturesque areas through which the trail runs, are in serious need of replacement and doing so is a top priority if the trail is to remain intact. As well, the blacktop surface is aging and needs to be repaired and in some areas completely replaced. Over the years since the trail was built roots have heaved the pavement and require attention. Ongoing maintenance of the trail is very demanding, - removal of trees, fence repairs, clean up after storms are all ongoing and significant demands on the resources of the Park District. A storm water management plan needs to be developed and put into place in order to mitigate continuing challenges.

For over 30 years there has been a vision for the Little Beaver Creek Greenway Trail to be the final link in taking the "Lake to River" Trail to its final destination - the Ohio River. Columbiana County Park District has com-

mitted to working with its partners to see this vision come to reality. The investment needed to accomplish this is far beyond the reach of the County Park District on its own. Working with the other partners who share this vision - the Lake to River Greenway Coalition, the members of the Industrial Heartland Trails Coalition, the National Park Service and others - presents the best opportunity to accomplish this goal. Columbiana County Park District will be an important partner in providing the management, oversight and maintenance for such a trail. These tasks will require equipment and manpower well beyond the current capacity of the County Park District. Assuring that this can be accomplished must be a part of the future planning for the District.

### HELLBENDER BLUFF PARK

Hellbender Bluff Park is truly an untapped source of expanded recreational experiences for both county residents and visitors. With the large acreage and diverse habitats here, a wide range of activities could potentially be developed. The trail system should be enlarged to include areas of the park which are currently not accessible. In addition, interpretative signage should be added to both to existing and future trails to

explain this unique area. A portion of the reclaimed area could be developed into a picturesque



wildlife viewing area. This park could be a resource to local schools for the purpose both of outdoor education and also for use as a cross country running course. Additional outreach could include training for search and rescue and fire departments.

The existing pump track, a popular attraction, should be repaired and enlarged. A play area should be added to this area of the park. With the pavilion located nearby, this would provide families a site to which to bring children for outdoor time and exercise. With increased utilization of this park, access to water and a restroom facility should eventually be added.

### GENERAL ADMINISTRATION

Stable and consistent administration of the County



Park District is necessary if the Parks are to reach their full capacity and provide the services and experiences intended for county residents. While the volunteer board performs a number of the administrative tasks, and does so with dedication and expertise, volunteer board members come and go with the resulting ebb and flow of programs, oversight, etc. In order to provide the level of stability our future County Park System requires paid staff must be added. The position of a park manager would benefit the Park District in a myriad of ways. Management of day to day park activities, outreach to the community, program development and oversight, grant writing and fund-raising are activities from which the Park District would benefit and grow.

Currently, the Park District employs three part-time staff, two of which are seasonal. These staff members are skilled and dedicated to the Park District. The addition of a permanent maintenance position would strengthen the maintenance program. Continued employment of the administrative assistant and the two seasonal maintenance staff would provide adequate support to the Park District.

The current arrangement of leasing the park office building from the Board of County Commissioners serves the District well. For the time being, this facility is adequate to house the operation. Future consideration may be given to re-locating the park office to park property.

Maintenance equipment and maintenance of equipment is a huge factor in the operations of a park system. The Park District is fortunate to own a large garage which has the capacity to house equipment and provide space for many maintenance projects to be undertaken. Some rehabilitation and renovation of this facility is needed. The Park District should develop a plan for the replacement of equipment as well as a schedule for routine and regular maintenance of all existing equipment.

Additionally, the Park District should review the signage at all County Park facilities and should develop consistent signage which identifies the parks as belonging to the County Park District. Signage should be placed around the county to inform residents of the distance to the nearest County Park facility, thereby reminding all residents that their County Parks are available, accessible, and there to serve them.

## NEW ACQUISITIONS

The County Park District envisions a Park System that provides greater service to the entire county. Sufficient resources to purchase new properties from willing sellers would be a first step toward achieving this goal. In addition, being in a position to protect fragile or vulnerable habitats and ecosystems would serve the purpose of the Park District.

Development of properties and the addition of facilities would enable the Park District to bring parks to additional areas of the county. Future surveys of specific areas of the county would ensure that we are providing those areas with what they need and want. Columbiana County is a diverse county, both in terms of terrain and socio-economic considerations. One size does not necessarily fit all.

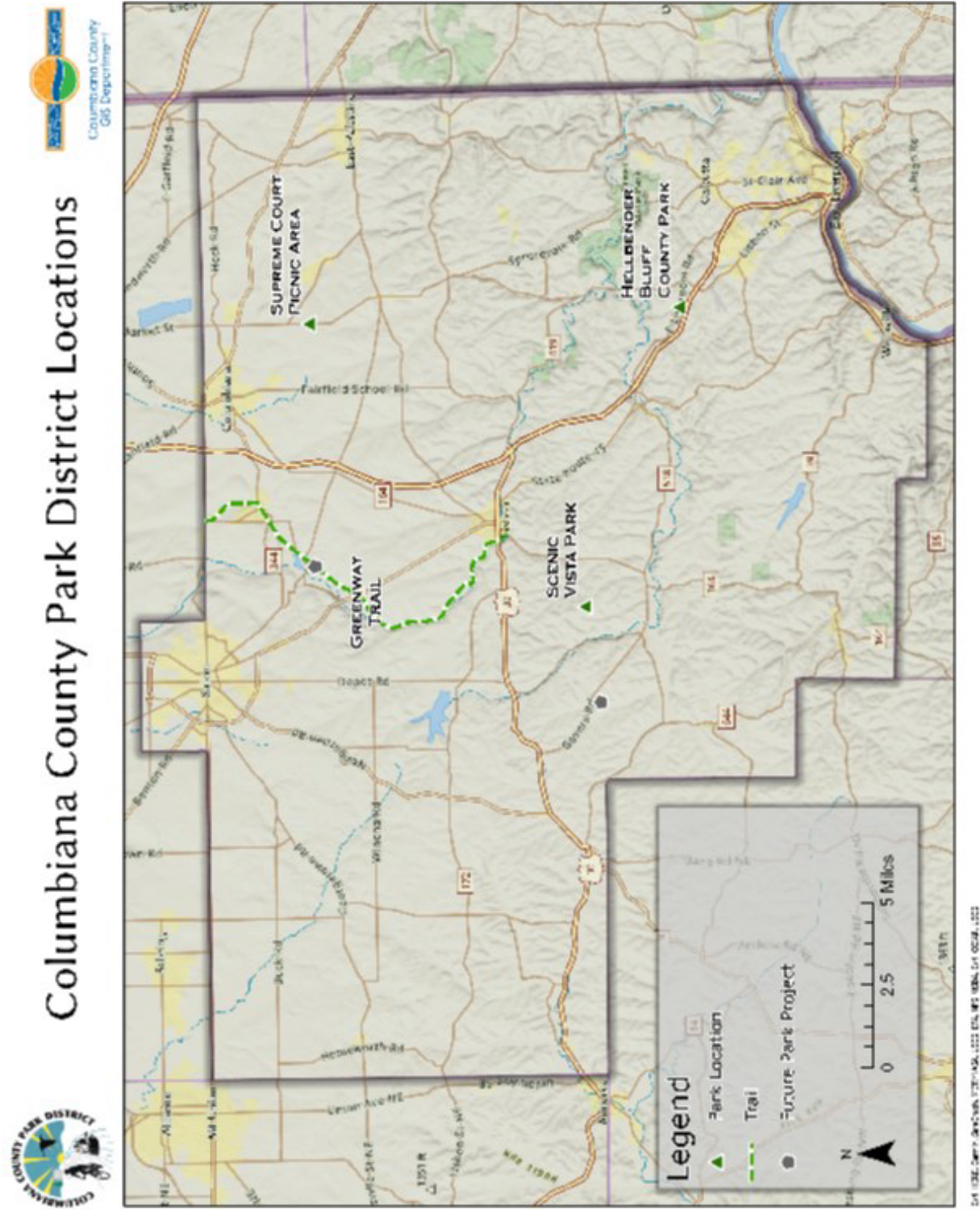
## IMPLEMENTATION

As discussed previously, the current budget for the Columbiana County Park District is very modest and is not enough to sustain even current activities for more than two or three years. Therefore, any implementation would require additional reliable revenue. The most likely source of such additional revenue would be a tax levy, approved by the voters of the district.

Absent such additional income streams, implementation will be impossible. If additional income is found, implementation will depend on the type of income stream, its timing, and any restrictions (if any) on the uses of those funds. However, if a tax levy is approved, the Park Board pledges to use this planning document as a covenant with the voters. The Board will, to the extent reasonably possible, expend the funds generated by such a levy in manners consistent with this document.

A Progress Report, measuring how well this Strategic Plan is being implemented, will be issued two and five years after any substantial, reliable, and recurring new revenue streams are received by the Park Board.

Exhibit A



## Exhibit B

### Plan Without Levy Funds

#### Revenues

LGF	\$ 13,500.00
Gas Royalties	\$ 1,250.00
Gas & Oil Lease	\$ 5,000.00
Gifts & Donations	\$ 5,000.00

Other Refunds/Reimbursements	
Interest	\$ 6,000.00

**Total Revenues** **\$ 30,750.00**

#### Yearly Recurring Expenses

Total Employee Expenses	\$ 40,000.00
Utilities	\$ 7,000.00
Fuel	\$ 800.00
Supplies	\$ 1,500.00
Regular Maintenance	\$ 5,000.00
Repairs	\$ 5,000.00
Sanitation	\$ 4,000.00
Contract Services	\$ 1,500.00
Advertisement/Postage	\$ 300.00
Other Expenses	\$ 6,000.00

#### Project Expenses

**Total Expenses** **\$ 71,100.00**

**Yearly Surplus (Deficit)** **\$ (40,350.00)**

<b>Carryover Balance</b>	<b>\$ 228,000.00</b>	<b>\$ 187,650.00</b>	<b>\$ 147,300.00</b>	<b>\$ 106,950.00</b>	<b>\$ 66,600.00</b>	<b>\$ 26,250.00</b>
<b>Balance at End of Year</b>	<b>\$ 187,650.00</b>	<b>\$ 147,300.00</b>	<b>\$ 106,950.00</b>	<b>\$ 66,600.00</b>	<b>\$ 26,250.00</b>	<b>\$(14,100.00)</b>
	2021	2022	2023	2024	2025	2026



# Exhibit C

## Plan With Levy Funds

### (page one of two)

	2-year or 5-year	Year 1	Year 2	Year 3	Year 4	Year 5
<b>Administrative</b>						
Parks Manager	2	80000	80000	80000	80000	80000
Parks Secretary	2	25000	25000	25000	25000	25000
Maintenance Employee(s)	2	30000	30000	30000	30000	30000
Remodel Maple Street	5			15000		
Garage Remodeling	5				10000	
<b>Administrative Subtotal</b>		<b>\$ 135,000.00</b>	<b>\$ 135,000.00</b>	<b>\$ 150,000.00</b>	<b>\$ 145,000.00</b>	<b>\$ 135,000.00</b>
<b>Scenic Vista Park</b>						
Disc Golf Tee Pads, Signs	2	32000				
Park Signage	2	1000				
Trail Development	2	500				
Signage of Park Boundary	2	500				
Archery Range Improve-ments	2					
Forest Management	2		1000			
Restroom	2		35000			
Restroom Maintenance	Ongoing		1000	1000	1000	1000
Interactive Maps	5					
Pavilion Improvements	5			2500		
Cabin for Reservations					2500	
<b>Scenic Vista Subtotal</b>		<b>\$ 34,000.00</b>	<b>\$ 37,000.00</b>	<b>\$ 3,500.00</b>	<b>\$ 3,500.00</b>	<b>\$ 1,000.00</b>
<b>Hellbender Bluff</b>						
Improved Signage	5			1000		
Trail Development	5			750		
Play Area & Swingset	2	30000				
Interactive Map	2					
Restrooms	2		35000			
Restroom Maintenance	2		1000	1000	1000	1000
Small shelter or pavilion	5			1000		
Interpretive Signs	5			2500		
Pump Track Upgrade	2	35000				
Pump Track Maintenance	Ongoing		3000			
<b>Hellbender Subtotal</b>		<b>\$ 65,000.00</b>	<b>\$ 39,000.00</b>	<b>\$ 6,250.00</b>	<b>\$ 1,000.00</b>	<b>\$ 1,000.00</b>

# Exhibit C

## Plan With Levy Funds

### (page two of two)

	2-year or 5-year	Year 1	Year 2	Year 3	Year 4	Year 5
<b>Greenway Bike Trail</b>						
Trail Development and Connector Acquisition Fund	Ongoing	50000	50000	50000	50000	50000
Shelter (MM 6)	5			1000		
Educational Kiosks	5			1000		
Trail Quality Fund	Ongoing	100000	100000	50000	50000	50000
Light Parking Lots (\$6K/lot; 5 lots)	5	6000	6000	6000	6000	6000
<b>Greenway Subtotal</b>		<b>\$ 156,000.00</b>	<b>\$ 156,000.00</b>	<b>\$ 108,000.00</b>	<b>\$ 106,000.00</b>	<b>\$ 106,000.00</b>
<b>Miscellaneous</b>						
General Land Acquisition	Ongoing	10000	10000	25000	25000	25000
General Signage	2		10000			
Improved Kayak and Canoe Launch	5				1000	
Rainy Day Fund	Ongoing	50000	50000	50000	50000	50000
Utilities	Ongoing	3000	3100	3200	3300	3400
Supplies/Fuel	Ongoing	2000	2250	2500	2750	3000
Other Equipment	Ongoing	30000	32500	35000	37500	40000
Office Equipment	Ongoing	1000	1200	1240	1260	1280
Postage	Ongoing	500	525	550	575	600
Repairs	Ongoing	10000	12500	15000	17500	20000
Office Expenses	Ongoing	1000	1250	1500	1750	2000
General Ongoing Maintenance	Ongoing	2500	2500	2500	2500	2500
<b>Miscellaneous Subtotal</b>		<b>\$ 110,000.00</b>	<b>\$ 125,825.00</b>	<b>\$ 136,490.00</b>	<b>\$ 143,135.00</b>	<b>\$ 147,780.00</b>
<b>Total Expenses</b>		<b>\$ 500,000.00</b>	<b>\$ 492,825.00</b>	<b>\$ 404,240.00</b>	<b>\$ 398,635.00</b>	<b>\$ 390,780.00</b>
<b>Estimated Tax Revenue</b>		<b>\$ 500,000.00</b>	<b>\$ 500,000.00</b>	<b>\$ 500,000.00</b>	<b>\$ 500,000.00</b>	<b>\$ 500,000.00</b>
<b>Yearly Surplus or Deficit</b>		<b>\$ -</b>	<b>\$ 7,175.00</b>	<b>\$ 95,760.00</b>	<b>\$ 101,365.00</b>	<b>\$ 109,220.00</b>
<b>Amount in Accumulation Funds at End of Year</b>						
<b>Trail Development and Connector Acquisition Fund</b>		<b>\$ 50,000.00</b>	<b>\$ 100,000.00</b>	<b>\$ 150,000.00</b>	<b>\$ 200,000.00</b>	<b>\$ 250,000.00</b>
<b>General Land Acquisition</b>		<b>\$ 10,000.00</b>	<b>\$ 20,000.00</b>	<b>\$ 45,000.00</b>	<b>\$ 70,000.00</b>	<b>\$ 95,000.00</b>
<b>Rainy Day Fund</b>		<b>\$ 50,000.00</b>	<b>\$ 100,000.00</b>	<b>\$ 150,000.00</b>	<b>\$ 200,000.00</b>	<b>\$ 250,000.00</b>

**Exhibit D**  
**Community Organizations Visited by Park Board Members**  
**During Planning Process**

St. Clair Twp Trustees  
Fairfield Twp Trustees  
Salem Twp Trustees  
Center Twp Trustees  
City of East Liverpool  
Village of Lisbon  
Village of Leetonia  
City of Salem  
City of Columbiana  
Village of East Palestine  
Village of Wellsville  
Friends of the Park  
Beaver Creek Wildlife Education Center  
County Federation of Conservation Clubs  
Scenic Rivers